

# Risk Management

To conduct our business operations in an ongoing manner while enjoying the trust of society, we are establishing systems to assess the risks involved with operations and take action accordingly.

## Approach of Risk Management

With respect to corporate value that can have major impact on the smooth management of operations by the group, we enable continuation of operations by reducing and preventing recurrence of loss of corporate value for all shareholders.

### Action Plan

- ① We devote efforts to maintaining the safety and health of employees and business partners and to conserving operating resources.
- ② We conduct ourselves so as not to impinge upon the safety, health, or profits of our shareholders, customers, and local and international society.
- ③ In cases where risk is manifested, we work to achieve prompt response and recovery through responsible action.
- ④ We reflect social demands related to risk in our risk management.

## Risk Management Promotional System

Together with enacting Risk Management Rules that set forth systems and the like for implementing risk management, the IBIDEN Group has established the "Risk Management Company-wide Promotion Committee" as an organization for advancing risk management. The "Risk Management Company-wide Promotion Committee" deliberates on and makes decisions for matters relating to all risk-management activities, along with conducting followup checks on the details and progress of response actions for major risks.

To advance specific implementation of the policies established by the "Risk Management Company-wide Promotion Committee," a risk owner is designated and conducts risk management that corresponds to the status and task modality at each of the IBIDEN Group companies.

## Response to Risk

The operations of the IBIDEN Group are experiencing rapid globalization, and incidents with the potential for severe negative impact on company management are increasing both in Japan and overseas.

IBIDEN has heretofore identified 103 risk items, and is devoting efforts toward prompt initial action, recovery response, and so on to prevent problem occurrence and minimize damage in the event of occurrence.

Also, in IBIDEN Group companies both in Japan and overseas, we are establishing a person responsible for risk advancement in each company and are advancing action that corresponds to the status and task modality at each company.

### Risk Management Promotional System

