

Corporate Information

Company Outline

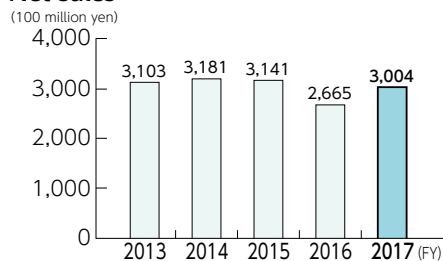
Trade name: IBIDEN CO., LTD.
 Established: November 25, 1912
 Capital: ¥64,152 million (As of March 31, 2018)
 Representative: Takeshi Aoki, President & CEO
 Number of employees: Consolidated 15,574 Non-consolidated 3,515 (As of March 31, 2018)
 Office and Plants
 Head office: 2-1, Kanda-cho, Ogaki City, Gifu 503-8604, Japan Tel: 0584-81-3111
 Branches: Tokyo
 Plants: Gifu Prefecture (Ogaki, Ogaki Central, Aoyanagi, Gama, Ogaki-Kita, Godo);
 Aichi Prefecture (Kinuura)
 Number of Subsidiaries: Consolidated subsidiaries: 37 (17 in Japan, 20 overseas) (As of March 31, 2018)

Main Business Lines

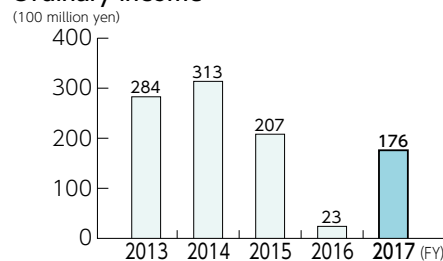
Business Segments	Main Products/Business Areas
Electronics Operation	Printed wiring boards and package substrates
Ceramics Operation	Environment-related ceramics products, graphite specialty products, fine ceramics products, High temperature insulation wool
Other Operations	Housing equipment, melamine decorative laminates and decorative laminates related products
	Design and construction of civil engineering works including slop protection construction and landscape gardening, as well as of environmental facilities
	Synthetic resin processing, agriculture, livestock, and fishery processing, oil products sales, provision of information and other services

Change in Business Results (As of March 31, 2018)

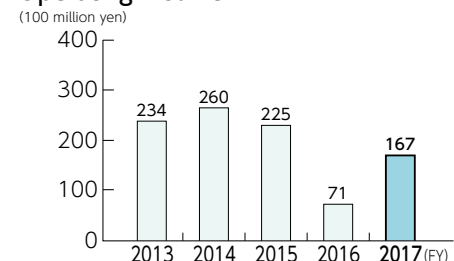
Net sales



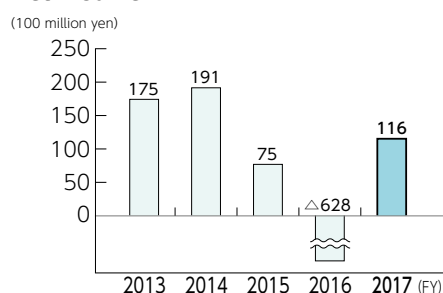
Ordinary income



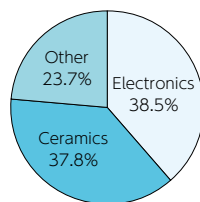
Operating income



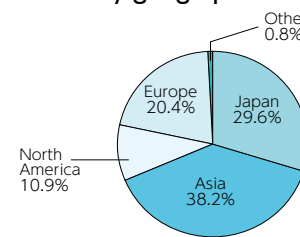
Net income



Net sales composition by business segments



Net sales by geographical segments



Net sales are classified by country or region based on the location of customers.

Disclosure of Financial Information

IBIDEN takes steps to disclose information at appropriate times to shareholders and investors in a fair, accurate, and easy-to-understand manner. Pursuant to the Timely Disclosure Rule of the Tokyo Stock Exchange, our information disclosure standards require the disclosure of information relevant to our operations, scope of business, and assets that could significantly affect investment judgments, as well as any changes or suspension of important corporate information that has already been published. Our policy is to disclose such information proactively and fairly. We will also disclose corporate information that could significantly influence investment judgments even if the Timely Disclosure Rule does not apply, as accurately, promptly and appropriately as possible.



Website for shareholders and investors
<https://www.ibiden.co.jp/ir/index.html>

Main Subsidiaries and Affiliates

Company- Japan	Location	Main Business
IBIDEN Greentec Co., Ltd.	Ogaki, Gifu	Design and construction of special works
IBIDEN Chemicals Co., Ltd.	Ogaki, Gifu	Manufacture and sales of chemical products
IBIKEN Co., Ltd.*	Ogaki, Gifu	Sale of housing materials
IBIDEN Graphite Co., Ltd.	Ogaki, Gifu	Manufacture of graphite products
IBIDEN Industries Co., Ltd.	Ogaki, Gifu	Sale of products and equipments
TAK Co., Ltd.	Ogaki, Gifu	Information services
IBIDEN Jushi Co., Ltd.	Ibi-gun, Gifu	Manufacture of foamed-resin products
IBIDEN Bussan Co., Ltd.	Motosu, Gifu	Processing of agricultural and marine products
IBIDEN Engineering Co., Ltd.	Ogaki, Gifu	Design and construction of mechanical facilities
IBIDEN Career Techno Corp.	Ogaki, Gifu	Temporary staffing services

Company- Overseas	Location	Main Business
IBIDEN U.S.A. Corp.	U.S.A.	Investment and finance in U.S.A., and sales of products
Micro Mech, Inc.	U.S.A.	Manufacture of graphite products
IBIDEN México, S.A. de C.V.	Mexico	Manufacture of ceramic products
IBIDEN Europe B.V.	Netherlands	Investment and finance in Europe, and sales of the products
IBIDEN Hungary Kft.	Hungary	Manufacture of ceramic products
IBIDEN DPF FRANCE S.A.S.	France	Manufacture of ceramic products
IBIDEN Porzellanfabrik Frauenthal GmbH	Austria	Manufacture of ceramic products
IBIDEN Asia Holdings Pte., Ltd.	Singapore	Investment and finance in Asia
IBIDEN Electronics Malaysia Sdn. Bhd.	Malaysia	Manufacture of electronics substrates
IBIDEN Electronics (Beijing) Co., Ltd.	P.R.C.	Manufacture of electronics substrates
IBIDEN Graphite Korea Co., Ltd.	Korea	Manufacture of graphite products
IBIDEN Philippines, Inc.	Philippines	Manufacture of electronics substrates
IBIDEN Electronics (Shanghai) Co., Ltd.	P.R.C.	Sales of products
IBIDEN Singapore Pte. Ltd.	Singapore	Sales of products
IBIDEN Korea Co., Ltd.	Korea	Sales of products
IBIDEN Taiwan Co., Ltd.	Taiwan	Sales of products

The Company had 37 consolidated subsidiaries including the above companies as of March 31, 2018.

Board of Directors/Organization

Directors

**Chairman of the Board,
Representative Director**

Hiroki TAKENAKA

**President & CEO,
Representative Director**

Takeshi AOKI

**Representative Director &
Executive Vice Presidents**

Kozo KODAMA

**Director & Executive
Managing Officer**

Masahiko IKUTA

Outside Director

Chiaki YAMAGUCHI

Toshio MITA

Koichi YOSHIHISA

**Director, Audit and
Supervisory Committee
Member (Full -time)**

Keiichi SAKASHITA

Yoichi KUWAYAMA

**Director, Audit and
Supervisory Committee
Member (Outside)**

Fumio KATO

Masaki HORIE

Nobuko KAWAI

Senior Managing Officers:

Sotaro Ito

Koji Kawashima

Shuichi Kubo

Managing Officers:

Honchin Endo

Yasuji Hiramatsu

Hisashi Sano

Yasushi Inagaki

Kota Noda

Kazushige Ono

Board of Directors

Audit and
Supervisory Committee

CSR Promotion Division

Division Manager:
Yamanaka Managing Officer

Strategic Corporate Planning Operation

President of Strategic Corporate Planning Operation :

Ikuta Executive Managing Officer

Vice President of Strategic Corporate Planning Operation :

Sano Managing Officer

Vice President of Strategic Corporate Planning Operation :

Ono Managing Officer

Vice President of Strategic Corporate Planning Operation :

Kawasaki Managing Officer

Strategic Manufacturing Operation

President of Strategic Manufacturing Operation :

Kodama Executive Vice President

Vice President of Strategic Manufacturing Operation :

Yamanaka Managing Officer

R&D Operation

President of Corporate R&D Operation :

Kubo Senior Managing Officer

Vice President of Corporate R&D Operation :

Yamada Managing Officer

Vice President of Corporate R&D Operation :

Takahashi Managing Officer

Energy Control Division

Unit Manager: Asai

Electronics Operation

President of Corporate Electronics Operation :

Kawashima Senior Managing Officer

Vice President of Corporate Electronics Operation :

Inagaki Managing Officer

Vice President of Corporate Electronics Operation :

Noda Managing Officer

Ceramics Operation

President of Corporate Ceramics Operation :

Ito Senior Managing Officer

Vice President of Corporate Ceramics Operation:

Hiramatsu Managing Officer

ECP Unit

Unit Manager :

Asano Managing Officer

Deputy Unit Manager :

Yamamura Managing Officer

AFP Unit

Unit Manager :

Matsushita

FGM Unit

Unit Manager :

Kunieda

(As of June 16, 2018)