

January 15, 2026

Company name: IBIDEN CO., LTD.

Representative: Koji Kawashima, President & CEO, Representative Director

Stock exchange listings: Tokyo and Nagoya Stock Exchange (Code number: 4062)

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Notice Concerning Tender Offer Application
and Expected Recording of Extraordinary Income

IBIDEN CO., LTD. (hereinafter "the Company") hereby announces its decision to tender all of the common shares of Toyota Industries Corporation (Securities Code: 6201; hereinafter "Toyota Industries") held by it in the tender offer (hereinafter "the Tender Offer") for Toyota Industries' share certificates, etc. This decision was made today by a written resolution (including electronic or magnetic records) in lieu of a resolution of the Board of Directors, pursuant to Article 370 of the Companies Act and the provisions of the Company's Articles of Incorporation, as Toyota Asset Preparatory Co., Ltd commenced the Tender Offer as described in the "Notice Concerning Commencement of Tender Offer for the Share Certificates, Etc. of Toyota Industries Corporation (Securities Code: 6201)" (hereinafter "this Press Release") published by Toyota Asset Preparatory Co., Ltd on January 14, 2026. If the Company tenders all of the common shares of Toyota Industries held by it in response to this Tender Offer and sells them during the fiscal year ending March 31, 2026, it expects to record an extraordinary gain on sale of investment securities as an extraordinary profit for the fiscal year ending March 31, 2026 (fourth quarter of the consolidated accounting period), as detailed below.

1. Reason for Tendering in the Tender Offer

As announced in the "Notice Concerning Policy on Reduction of Cross-Shareholdings" dated February 4, 2025, the Company has been proceeding with the reduction of strategically held shares to further improve capital efficiency. This is achieved by reviewing each individual stock from the perspective of its business strategic importance and strengthening relationships with business partners. The Company and Toyota Industries have maintained strong business and collaborative relationships in their respective businesses. To establish, maintain, and strengthen these relationships, the Company has held common shares of Toyota Industries as strategically held shares. However, as a result of a comprehensive review of the above-mentioned policy on reduction of strategically held shares and the details of this Tender Offer, the planned tender offer price for this Tender Offer exceeds the market price at the time of publication of this press release, and from the perspective of economic rationality, the Company judges that tendering its shares will lead to an improvement in its corporate value and ultimately benefit its shareholders. Therefore, the Company has decided to tender its

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shares in the Tender Offer.

Furthermore, the funds generated through this sale are planned to be primarily allocated to strategic investments aimed at the Company's sustainable growth.

2. Number of shares to Be Tendered in the Tender Offer

Number of shares held before tender	2,763,000 shares
Number of shares to be tendered	2,763,000 shares
Number of shares held after tender	0 shares

3. Planned Purchase Price for the Tender Offer

18,800 yen per common share (total planned amount from sale: 51,944 million yen)

4. Schedule of the Tender Offer

According to this Press Release, the schedule for the Tender Offer is as follows;

January 14, 2026(Wed)	Announcement of the Tender Offer
January 15, 2026(Thu)	Commencement Date of the Tender Offer
February 12, 2026(Thu)	Last Day of the Tender Offer Period (※Duration: 20 business days)

5. Future Outlook

If the Tender Offer is completed at the planned purchase price and the Company sells all the common shares of Toyota Industries held by the Company during the fiscal year ending March 31, 2026(fourth quarter of the consolidated accounting period), it expects to record an extraordinary gain on sale of investment securities of 44,171 million yen for the fiscal year ending March 31, 2026.

End