



Overview of New Mid-Term Management Plan

IBIDEN Co., Ltd.(4062)

May 1st , 2023

***Moving on to our
New Stage 115 Plan***

New Mid-Term Management Plan



Moving on to our **New Stage 115 Plan** (MNS115 Plan)

Five Main Reinforcement Activities

1. Make Our Business Operations Even More Competitive
“Power to Earn”

2. Commercialize New Products
“Power to Grow”

3. Promote the Manufacturing Reform
“Power to Maintain”

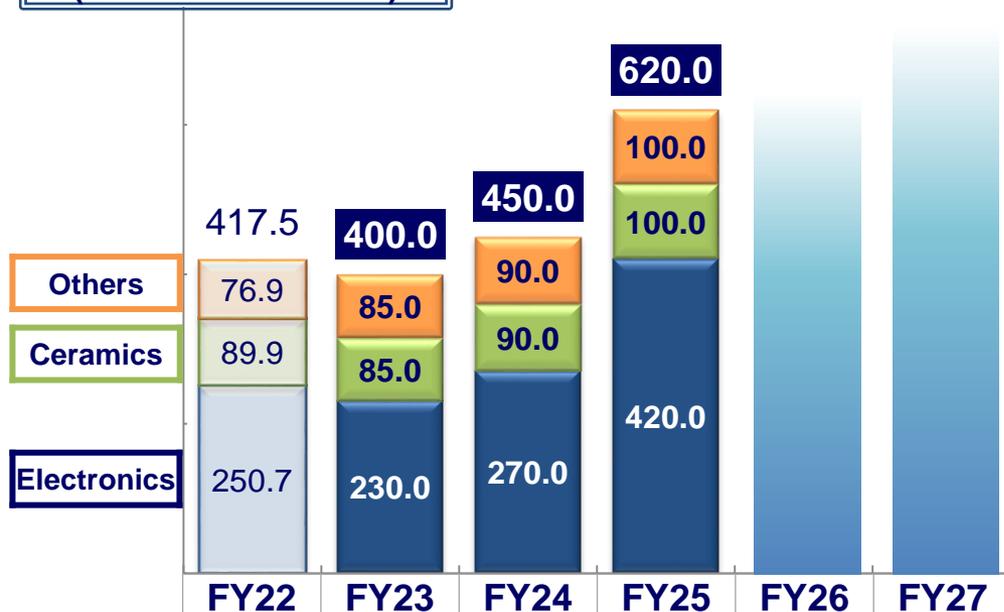
4. Reform the Corporate Culture
“Power to Change”

5. Proceed with ESG Management
“Power to Sustainability”

Performance Targets

Net Sales

(Unit: Billions of Yen)



Operating Profit

(Unit: Billions of Yen)

